# IUB Billing Rates

#### **Summary:**

- Hourly rate by job classification designed to recover IUB's total budgeted expenses less receipts from other sources (Federal Support, Intra State Receipts, Fees/Licenses/Permits, Other)
- Traditionally calculated once per year

#### <u>Use:</u>

- Hourly billing rates are loaded in Unanet (IUB's timekeeping and project billing system)
- IUB staff tracks time on an hourly basis in Unanet for dockets and other projects
- IUB invoices for direct assessments once per quarter
- Objections to invoices/assessments can be made pursuant to 199 IAC 17

# Calculating the IUB Billing Rates

- Calculated using actual salary and benefit data
- Overhead costs are calculated and then included in the Billing Rate

Billing Rate = (Base Rate) x (Factor)

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(Base Rate) = (Average Salary ÷ 1700 Hours)
(Factor) = (Legislative Authorization ÷ Total Direct Billed Salaries)
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Base Rate = (Average Salary ÷ 1700 Hours)

# Average Salary

#### **Description**

IUB Total Salary by Job Classification (Actual Salary and Benefits)

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Total FTEs by Job Classification

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**Average Salary** 

#### **FY24**

| Job Code (1) | Description             | Total FTE | IUB Total Salary | Average Salary per FTE |
|--------------|-------------------------|-----------|------------------|------------------------|
| 00018        | CLERK-SPECIALIST        | 6.00      | 357,035.00       | \$59,505.83            |
| 00026        | SECRETARY 2             | 2.00      | 138,223.00       | \$69,111.50            |
| 00122        | IT SPECIALIST 5         | 1.00      | 132,013.00       | \$132,013.00           |
| 00292        | ACCOUNTING TECHNICIAN 2 | 0.75      | 48,136.00        | \$64,181.33            |
| 00294        | ACCOUNTING TECHNICIAN 3 | 2.00      | 155,661.00       | \$77,830.50            |
| 00311        | ACCOUNTANT 2            | 1.00      | 111,498.00       | \$111,498.00           |

#### 1700 Hours

 The IUB adopted 1700 hours as the denominator for calculation of Billing Rates in FY20

#### Base Rate Calculation

**Description** 

**Average Salary** 

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**1700 Hours** 

=

Base Rate by Job Class

**FY24** 

|              |                         |           |                         | Average Salary | by Job Class     | Direct Billed | 'Overhead Exp of | FY 2024 Base |
|--------------|-------------------------|-----------|-------------------------|----------------|------------------|---------------|------------------|--------------|
| Job Code (1) | Description             | Total FTE | <b>IUB Total Salary</b> | per FTE        | (Source: Unanet) | Salary        | Salary'          | Rate         |
| 00018        | CLERK-SPECIALIST        | 6.00      | 357,035.00              | \$59,505.83    | 41.11%           | \$146,777.94  | \$210,257.06     | \$35.00      |
| 00026        | SECRETARY 2             | 2.00      | 138,223.00              | \$69,111.50    | 63.43%           | \$87,680.78   | \$50,542.22      | \$40.65      |
| 00122        | IT SPECIALIST 5         | 1.00      | 132,013.00              | \$132,013.00   | 22.39%           | \$29,559.58   | \$102,453.42     | \$77.65      |
| 00292        | ACCOUNTING TECHNICIAN 2 | 0.75      | 48,136.00               | \$64,181.33    | 27.71%           | \$13,337.09   | \$34,798.91      | \$37.75      |
| 00294        | ACCOUNTING TECHNICIAN 3 | 2.00      | 155,661.00              | \$77,830.50    | 17.28%           | \$26,894.02   | \$128,766.98     | \$45.78      |
| 00311        | ACCOUNTANT 2            | 1.00      | 111,498.00              | \$111,498.00   | 29.65%           | \$33,054.24   | \$78,443.76      | \$65.59      |

# Factor = (Legislative Authorization ÷ Total Direct Billed Salaries)

### Legislative Authorization

- IUB Budget provided in Administration and Regulation Bill (SF 557)
- IUB's FY24 Legislative Authorization: \$11,002,937

# Total Direct Billed Salaries

#### **Description**

 Salary and benefit information extracted from I/3 via B7 Report

**Average Salary by Job Class** 

X

**Direct/Indirect %** 

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**IUB Direct/Indirect Billed Salaries** 

|               |                                 |           |                  |                | Actual Direct %  | IUB Expected   |
|---------------|---------------------------------|-----------|------------------|----------------|------------------|----------------|
|               |                                 |           |                  | Average Salary | by Job Class     | Direct Billed  |
| Job Code (1)  | Description                     | Total FTE | IUB Total Salary | per FTE        | (Source: Unanet) | Salary         |
| 00018         | CLERK-SPECIALIST                | 6.00      | 357,035.00       | \$59,505.83    | 41.11%           | \$146,777.94   |
| 00026         | SECRETARY 2                     | 2.00      | 138,223.00       | \$69,111.50    | 63.43%           | \$87,680.78    |
| 00122         | IT SPECIALIST 5                 | 1.00      | 132,013.00       | \$132,013.00   | 22.39%           | \$29,559.58    |
| 00292         | ACCOUNTING TECHNICIAN 2         | 0.75      | 48,136.00        | \$64,181.33    | 27.71%           | \$13,337.09    |
| 00294         | ACCOUNTING TECHNICIAN 3         | 2.00      | 155,661.00       | \$77,830.50    | 17.28%           | \$26,894.02    |
| 00311         | ACCOUNTANT 2                    | 1.00      | 111,498.00       | \$111,498.00   | 29.65%           | \$33,054.24    |
| 00528         | UTILITY ANALYST 1               | 2.00      | 186,570.00       | \$93,285.00    | 75.39%           | \$140,646.31   |
| 00529         | UTILITY ANALYST 2               | 2.55      | 215,048.00       | \$84,332.55    | 76.21%           | \$163,879.45   |
| 00531         | SENIOR UTILITY ANALYST          | 4.50      | 477,137.00       | \$106,030.44   | 71.15%           | \$339,490.43   |
| 00532         | UTILITY SPECIALIST              | 4.00      | 615,486.00       | \$153,871.50   | 87.24%           | \$536,961.69   |
| 00535         | UTILITY ADMINISTRATOR 1         | 3.90      | 607,518.00       | \$155,773.85   | 68.16%           | \$414,097.60   |
| 00538         | UTILITY ADMINISTRATOR 2         | 2.00      | 396,863.00       | \$198,431.50   | 20.70%           | \$82,160.90    |
| 00543         | UTILITIES REGULATION ENGINEER 1 | 2.00      | 181,214.00       | \$90,607.00    | 90.88%           | \$164,693.57   |
| 00545         | UTILITIES REGULATION ENGINEER 2 | 5.00      | 553,030.00       | \$110,606.00   | 97.64%           | \$539,961.88   |
| 00546         | UTILITIES REGULATION ENGINEER 3 | 2.00      | 295,047.00       | \$147,523.50   | 97.70%           | \$288,275.18   |
| 00556         | UTILITIES REGULATION INSPECTOR  | 4.50      | 805,160.00       | \$178,924.44   | 97.30%           | \$783,424.08   |
| 00560         | UTILITY ATTORNEY 1              | 3.00      | 321,437.00       | \$107,145.67   | 70.74%           | \$227,374.09   |
| 00561         | UTILITY ATTORNEY 2              | 3.80      | 749,667.00       | \$197,280.79   | 82.52%           | \$618,615.81   |
| 00643         | ATTORNEY 1                      | 4.00      | 326,051.00       | \$81,512.75    | 54.63%           | \$178,122.94   |
| 00644         | ATTORNEY 2                      | 1.00      | 104,182.00       | \$104,182.00   | 85.93%           | \$89,525.17    |
| 00645         | ATTORNEY 3                      | 1.00      | 177,695.00       | \$177,695.00   | 86.22%           | \$153,210.52   |
| 00695         | INVESTIGATOR 1                  | 1.00      | 61,799.00        | \$61,799.00    | 82.56%           | \$51,021.99    |
| 00705         | ADMIN INTERN                    | 0.00      | 60,000.00        | \$20,000.00    | 86.78%           | \$52,068.50    |
| 00733         | MANAGEMENT ANALYST 1            | 2.00      | 119,202.00       | \$59,601.00    | 16.87%           | \$20,109.63    |
| 00734         | MANAGEMENT ANALYST 2            | 1.00      | 68,514.00        | \$68,514.00    | 16.87%           | \$11,558.46    |
| 00736         | MANAGEMENT ANALYST 3            | 1.00      | 101,927.00       | \$101,927.00   | 16.87%           | \$17,195.30    |
| 00754         | INFORMATION SPECIALIST 3        | 1.00      | 99,918.00        | \$99,918.00    | 30.93%           | \$30,901.36    |
| 00772         | HUMAN RESOURCES ASSOCIATE       | 1.00      | 102,684.00       | \$102,684.00   | 5.89%            | \$6,048.91     |
| 00784         | PUBLIC SERVICE MANAGER 1        | 1.00      | 178,881.00       | \$128,881.00   | 15.70%           | \$28,078.66    |
| 09472         | UTILITIES BOARD CHAIR           | 1.00      | 172,044.00       | \$172,044.00   | 64.63%           | \$111,196.94   |
| 09473         | UTILITIES BOARD MEMBER          | 2.00      | 329,310.00       | \$164,655.00   | 59.91%           | \$197,288.15   |
| 15003         | ADMIN SECRETARY                 | 1.00      | 64,704.00        | \$64,704.00    | 38.14%           | \$24,677.59    |
| 15004         | PARALEGAL                       | 1.00      | 73,677.00        | \$73,677.00    | 30.42%           | \$22,411.85    |
| 15659         | UTILITIES BOARD GENERAL COUNSEL | 1.00      | 210,334.00       | \$210,334.00   | 62.74%           | \$131,957.39   |
| 90709         | ADMIN ASSISTANT 2               | 1.00      | 55,450.00        | \$55,450.00    | 5.78%            | \$3,204.07     |
| 90712         | EXECUTIVE OFFICER 3 - NC        | 1.00      | 145,878.00       | \$145,878.00   | 23.04%           | \$33,605.04    |
| 94023         | PROGRAM PLANNER 3               | 1.00      | 101,175.00       | \$101,175.00   | 18.67%           | \$18,885.52    |
| 99054         | ADJUSTMENTS-SLIP                | 0.00      | 70,785.00        |                | 0.00%            | \$0.00         |
| VICES EXPENSE | PER B7 REPORT                   | 75.00     | 8,970,953.00     | TRUE           |                  | \$5,817,952.61 |

#### **Factor Calculation**

**Description** 

Legislative Authorization

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**Total Direct Billed Salaries** 

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**Factor** 

**FY24** 

\$11,002,937

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\$5,817,953

=

1.8912

### Billing Rate = (Base Rate) x (Factor)

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(Base Rate) = (Average Salary ÷ 1700 Hours)

(Factor) = (Legislative Authorization ÷ Total Direct Billed Salaries)
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| Job Code (1) | Description                     | Total FTE | IUB Total Salary | Average Salary<br>per FTE | Actual Direct %<br>by Job Class<br>(Source: Unanet) | IUB Expected<br>Direct Billed<br>Salary | 'Overhead Exp of<br>Salary' | FY 2024 Base<br>Rate | FY 2024<br>Factor | FY 2024 IUB<br>Proposed<br>Billing Rate |
|--------------|---------------------------------|-----------|------------------|---------------------------|---|---|-----------------------------|----------------------|-------------------|---|
| 00018        | CLERK-SPECIALIST                | 6.00      | 357,035.00       | \$59,505.83               | 41.11%  | \$146,777.94                            | \$210,257.06                | \$35.00              | 1.8912            | \$66.00                                 |
| 00026        | SECRETARY 2                     | 2.00      | 138,223.00       | \$69,111.50               | 63.43%  | \$87,680.78                             | \$50,542.22                 | \$40.65              | 1.8912            | \$77.00                                 |
| 00122        | IT SPECIALIST 5                 | 1.00      | 132,013.00       | \$132,013.00              | 22.39%  | \$29,559.58                             | \$102,453.42                | \$77.65              | 1.8912            | \$147.00                                |
| 00292        | ACCOUNTING TECHNICIAN 2         | 0.75      | 48,136.00        | \$64,181.33               | 27.71%  | \$13,337.09                             | \$34,798.91                 | \$37.75              | 1.8912            | \$71.00                                 |
| 00294        | ACCOUNTING TECHNICIAN 3         | 2.00      | 155,661.00       | \$77,830.50               | 17.28%  | \$26,894.02                             | \$128,766.98                | \$45.78              | 1.8912            | \$87.00                                 |
| 00311        | ACCOUNTANT 2                    | 1.00      | 111,498.00       | \$111,498.00              | 29.65%  | \$33,054.24                             | \$78,443.76                 | \$65.59              | 1.8912            | \$124.00                                |
| 00528        | UTILITY ANALYST 1               | 2.00      | 186,570.00       | \$93,285.00               | 75.39%  | \$140,646.31                            | \$45,923.69                 | \$54.87              | 1.8912            | \$104.00                                |
| 00529        | UTILITY ANALYST 2               | 2.55      | 215,048.00       | \$84,332.55               | 76.21%  | \$163,879.45                            | \$51,168.55                 | \$49.61              | 1.8912            | \$94.00                                 |
| 00531        | SENIOR UTILITY ANALYST          | 4.50      | 477,137.00       | \$106,030.44              | 71.15%  | \$339,490.43                            | \$137,646.57                | \$62.37              | 1.8912            | \$118.00                                |
| 00532        | UTILITY SPECIALIST              | 4.00      | 615,486.00       | \$153,871.50              | 87.24%  | \$536,961.69                            | \$78,524.31                 | \$90.51              | 1.8912            | \$171.00                                |
| 00535        | UTILITY ADMINISTRATOR 1         | 3.90      | 607,518.00       | \$155,773.85              | 68.16%  | \$414,097.60                            | \$193,420.40                | \$91.63              | 1.8912            | \$173.00                                |
| 00538        | UTILITY ADMINISTRATOR 2         | 2.00      | 396,863.00       | \$198,431.50              | 20.70%  | \$82,160.90                             | \$314,702.10                | \$116.72             | 1.8912            | \$221.00                                |
| 00543        | UTILITIES REGULATION ENGINEER 1 | 2.00      | 181,214.00       | \$90,607.00               | 90.88%  | \$164,693.57                            | \$16,520.43                 | \$53.30              | 1.8912            | \$101.00                                |
| 00545        | UTILITIES REGULATION ENGINEER 2 | 5.00      | 553,030.00       | \$110,606.00              | 97.64%  | \$539,961.88                            | \$13,068.12                 | \$65.06              | 1.8912            | \$123.00                                |
| 00546        | UTILITIES REGULATION ENGINEER 3 | 2.00      | 295,047.00       | \$147,523.50              | 97.70%  | \$288,275.18                            | \$6,771.82                  | \$86.78              | 1.8912            | \$164.00                                |
| 00556        | UTILITIES REGULATION INSPECTOR  | 4.50      | 805,160.00       | \$178,924.44              | 97.30%  | \$783,424.08                            | \$21,735.92                 | \$78.94              | 1.8912            | \$149.00                                |
| 00560        | UTILITY ATTORNEY 1              | 3.00      | 321,437.00       | \$107,145.67              | 70.74%  | \$227,374.09                            | \$94,062.91                 | \$63.03              | 1.8912            | \$119.00                                |
| 00561        | UTILITY ATTORNEY 2              | 3.80      | 749,667.00       | \$197,280.79              | 82.52%  | \$618,615.81                            | \$131,051.19                | \$116.05             | 1.8912            | \$219.00                                |
| 00643        | ATTORNEY 1                      | 4.00      | 326,051.00       | \$81,512.75               | 54.63%  | \$178,122.94                            | \$147,928.06                | \$47.95              | 1.8912            | \$91.00                                 |
| 00644        | ATTORNEY 2                      | 1.00      | 104,182.00       | \$104,182.00              | 85.93%  | \$89,525.17                             | \$14,656.83                 | \$61.28              | 1.8912            | \$116.00                                |
| 00645        | ATTORNEY 3                      | 1.00      | 177,695.00       | \$177,695.00              | 86.22%  | \$153,210.52                            | \$24,484.48                 | \$104.53             | 1.8912            | \$198.00                                |
| 00695        | INVESTIGATOR 1                  | 1.00      | 61,799.00        | \$61,799.00               | 82.56%  | \$51,021.99                             | \$10,777.01                 | \$36.35              |                   | \$69.00                                 |
| 00705        | ADMIN INTERN                    | 0.00      | 60,000.00        | \$20,000.00               | 86.78%  | \$52,068.50                             | \$7,931.50                  | \$11.76              | 1.8912            | \$22.00                                 |
| 00733        | MANAGEMENT ANALYST 1            | 2.00      | 119,202.00       | \$59,601.00               | 16.87%  | \$20,109.63                             | \$99,092.37                 | \$35.06              | 1.8912            | \$66.00                                 |
| 00734        | MANAGEMENT ANALYST 2            | 1.00      | 68,514.00        | \$68,514.00               | 16.87%  | \$11,558.46                             | \$56,955.54                 | \$40.30              | 1.8912            | \$76.00                                 |
| 00736        | MANAGEMENT ANALYST 3            | 1.00      | 101,927.00       | \$101,927.00              | 16.87%  | \$17,195.30                             | \$84,731.70                 | \$59.96              |                   | \$113.00                                |
| 00754        | INFORMATION SPECIALIST 3        | 1.00      | 99,918.00        | \$99,918.00               | 30.93%  | \$30,901.36                             | \$69,016.64                 | \$58.78              | 1.8912            | \$111.00                                |
| 00772        | HUMAN RESOURCES ASSOCIATE       | 1.00      | 102,684.00       | \$102,684.00              | 5.89%   | \$6,048.91                              | \$96,635.09                 | \$60.40              | 1.8912            | \$114.00                                |
| 00784        | PUBLIC SERVICE MANAGER 1        | 1.00      | 178,881.00       | \$128,881.00              | 15.70%  | \$28,078.66                             | \$150,802.34                | \$75.81              | 1.8912            | \$143.00                                |
| 09472        | UTILITIES BOARD CHAIR           | 1.00      |                  | \$172,044.00              | 64.63%  | \$111,196.94                            | \$60,847.06                 | \$101.20             | 1.8912            | \$191.00                                |
| 09473        | UTILITIES BOARD MEMBER          | 2.00      | 329,310.00       | \$164,655.00              | 59.91%  | \$197,288.15                            | \$132,021.85                | \$96.86              | 1.8912            | \$183.00                                |
| 15003        | ADMIN SECRETARY                 | 1.00      | 64,704.00        | \$64,704.00               | 38.14%  | \$24,677.59                             | \$40,026.41                 | \$38.06              | 1.8912            | \$72.00                                 |
| 15004        | PARALEGAL                       | 1.00      |                  | \$73,677.00               | 30.42%  | \$22,411.85                             | \$51,265.15                 | \$43.34              | 1.8912            | \$82.00                                 |
| 15659        | UTILITIES BOARD GENERAL COUNSEL | 1.00      |                  | \$210,334.00              | 62.74%  | \$131,957.39                            | \$78,376.61                 |                      |                   | \$234.00                                |
| 90709        | ADMIN ASSISTANT 2               | 1.00      |                  | \$55,450.00               |   | \$3,204.07                              | \$52,245.93                 |                      |                   | \$62.00                                 |
| 90712        | EXECUTIVE OFFICER 3 - NC        | 1.00      | 145,878.00       | \$145,878.00              |   | \$33,605.04                             | \$112,272.96                |                      |                   | \$162.00                                |
| 94023        | PROGRAM PLANNER 3               | 1.00      | -                | \$101,175.00              |   | \$18,885.52                             | \$82,289.48                 |                      |                   | \$113.00                                |
| 99054        | ADJUSTMENTS-SLIP                | 0.00      | -                | , ==,==,==                | 0.00%   | \$0.00                                  | \$70,785.00                 |                      |                   |   |
|              | E PER B7 REPORT                 | 75.00     |                  | TRUE                      |   | \$5,817,952.61                          |                             |                      |                   |   |

# Proposed Billing Rates

- Utilities Regulation Inspector Positions
  - Gas-inspector positions represented as 0.5 FTEs in FY24 Spending Plan
  - Recommendation: Manually adjust the calculation to reflect all FTEs, which would result in billing rate of \$149.00 rather than calculated rate of \$199.00
- Public Service Manager 1 Position
  - \$50,000 of personnel expenses were included for a now-retired employee
  - Recommendation: Manually adjust the calculation to back out the \$50,000, which would result in billing rate of \$143.00 rather than the calculated rate of \$199.00

| Job Code | Job Title                    | FY24         | FY23        | Difference  |
|----------|------------------------------|--------------|-------------|-------------|
| C00018   | CLERK-SPECIALIST             | \$66.00      | \$59.00     | \$7.00      |
| C00026   | SECRETARY 2                  | \$77.00      | \$66.00     | \$11.00     |
| C00122   | INFO TECH SPECIALIST 5       | \$147.00     | \$101.00    | \$46.00     |
| C00292   | ACCOUNTING TECHNICIAN 2      | \$71.00      | \$70.00     | \$1.00      |
| C00294   | ACCOUNTING TECHNICIAN 3      | \$87.00      | \$90.00     | -\$3.00     |
| C00311   | ACCOUNTANT 2                 | \$124.00     | \$112.00    | \$12.00     |
| C00528   | UTIL. ANALYST 1              | \$104.00     | \$76.00     | \$28.00     |
| C00529   | UTIL. ANALYST 2              | \$94.00      | \$86.00     | \$8.00      |
| C00531   | SENIOR UTILITY ANALYST       | \$118.00     | \$99.00     | \$19.00     |
| C00532   | UTIL. SPECIALIST             | \$171.00     | \$157.00    | \$14.00     |
| C00535   | UTIL. ADMINISTRATOR 1        | \$173.00     | \$157.00    | \$16.00     |
| C00538   | UTIL. ADMINISTRATOR 2        | \$221.00     | \$191.00    | \$30.00     |
| C00543   | UTIL. REGULATION ENGINEER 1  | \$101.00     | \$85.00     | \$16.00     |
| C00545   | UTIL. REGULATION ENGINEER 2  | \$123.00     | \$118.00    | \$5.00      |
| C00546   | UTIL. REGULATION ENGINEER 3  | \$164.00     | \$125.00    | \$39.00     |
| C00556   | UTIL. REGULATION INSPECTOR   | \$149.00     | \$112.00    | \$37.00     |
| C00560   | UTIL. ATTORNEY 1             | \$119.00     | \$105.00    | \$14.00     |
| C00561   | UTIL. ATTORNEY 2             | \$219.00     | \$203.00    | \$16.00     |
| C00643   | ATTORNEY 1                   | \$91.00      | \$82.00     | \$9.00      |
| C00644   | ATTORNEY 2                   | \$116.00     | \$95.00     | \$21.00     |
| C00645   | ATTORNEY 3                   | \$198.00     | \$122.00    | \$76.00     |
| C00695   | INVESTIGATOR 1               | \$69.00      | \$63.00     | \$6.00      |
| C00705   | ADMIN INTERN                 | \$22.00      | \$21.00     | \$1.00      |
| C00733   | MANAGEMENT ANALYST 1         | \$66.00      |             |             |
| C00734   | MANAGEMENT ANALYST 2         | \$76.00      | \$94.00     | -\$18.00    |
| C00735   | MANAGEMENT ANALYST 3         | \$113.00     |             |             |
| C00752   | INFORMATION SPECIALIST 3     | \$111.00     | \$93.00     | \$18.00     |
| C00772   | HUMAN RESOURCE ASSOCIATE     | \$114.00     | \$105.00    | \$9.00      |
| C00784   | PUBLIC SERVICE MANAGER 1     | \$143.00     | \$163.00    | -\$20.00    |
| C09472   | CHAIR, UTILITIES BOARD       | \$191.00     | \$181.00    | \$10.00     |
| C09473   | MEMBER, UTILITIES BOARD      | \$183.00     | \$173.00    | \$10.00     |
| C15003   | ADMINISTRATIVE SECRETARY     | \$72.00      | \$74.00     | -\$2.00     |
| C15004   | PARALEGAL                    | \$82.00      | \$64.00     | \$18.00     |
| C15659   | GENERAL COUNSEL              | \$234.00     | \$210.00    | \$24.00     |
| C90026   | ADMIN ASSISTANT 2            | \$62.00      | \$74.00     | -\$12.00    |
| C90712   | EXECUTIVE OFFICER 3 - NC     | \$162.00     | \$147.00    | \$15.00     |
| C94023   | PROGRAM PLANNER 3            | \$113.00     | \$102.00    | \$11.00     |
|          |                              |              |             |             |
|          | TOTAL APPROPRIATION          | \$11,002,937 | \$9,305,840 | \$1,697,097 |
|          | TOTAL DIRECT BILLED SALARIES | \$5,817,953  | \$5,203,862 | \$614,091   |
|          | OVERHEAD EXPENSES            | \$5,184,984  | \$4,101,978 | \$1,083,006 |
|          |                              |              |             |             |
|          | FACTOR                       | 1.8912       | 1.7883      | 0.1029      |